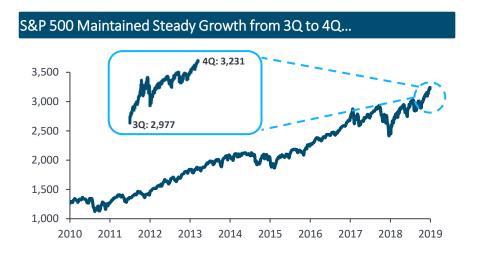


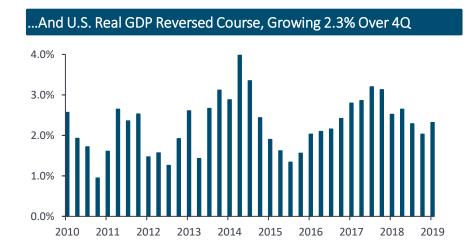
4Q 2019





Macro Economic Factors Impacting the M&A Environment





..With Treasury Yields Remaining Relatively Flat



Source: Pitchbook, GF Data, Capital IQ, St. Louis Fed, European Central Bank, U.S. Department of the Treasury as of 12/31/19

2016

2015

2017

2018

2013

2014

Federal Funds Rate

Fed Funds Rate Continued to Decline...

2012

2011

3.0%

2.5%

2.0%

1.5%

1.0%

0.5% 0.0%

2010

CONFIDENTIAL

1.6%

2019



M&A Market Highlights

- ▶ In 4Q19, overall M&A activity and deal value increased.
- 4Q19 U.S. Middle Market M&A multiples softened to 7.1x EV/EBITDA, as low borrowing costs allowed for larger deals to be completed.
- Private equity continued to see a rise in mega-funds and fundraising grew \$110B in 4Q19 to reach an all-time high of \$301B.
- ▶ While overall cash balances of S&P 500 companies decreased in 4Q19, they were still near record levels, providing for continued strategic acquisitions.



85% of Deals were Under \$250 Million \$2.1B Current Cash Balance of S&P 500 Companies

Note: (1) Middle market defined as transactions with values at or below \$250 million. Source: GF Data



M&A Deal Volume and Value



U.S. Middle Market Deals Decreased Slightly in 4Q⁽¹⁾

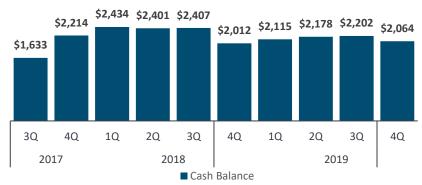


...And U.S. M&A Activity and Deal Value Climbed in 4Q



...and S&P 500 Cash Balances Saw a Minimal Decline

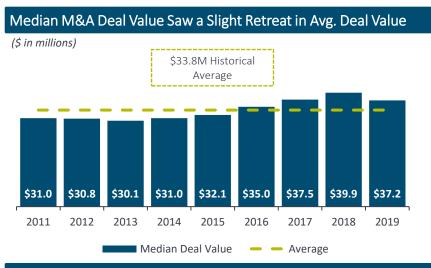
(\$ in billions)



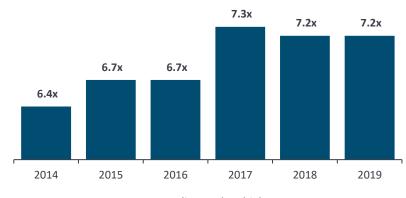
Note: (1) Middle market defined as transactions with values at or below \$250 million. Source: GF Data, Capital IQ



M&A Valuation Trends



U.S. Middle Market EV / EBITDA Multiples⁽¹⁾ Remained Steady



Median Deal Multiple

Middle Market EV / EBITDA Multiples Saw Marginal Increases in Overall Deal Multiples with Consumer Deals Experiencing the Largest Increase



Note: (1) Middle market defined as transactions with values at or below \$250 million. Source: Pitchbook, GF Data, Capital IQ

U.S. Private Equity M&A Environment

 Overall market and Middle Market⁽¹⁾ deal multiples decreased on a YoY and QoQ basis as amount of debt to fund deals declined.

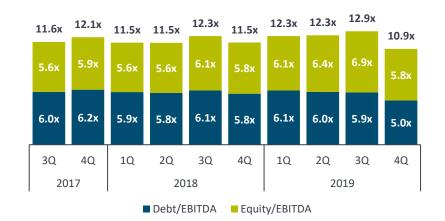
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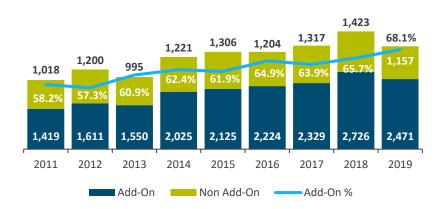
- Add-on deals continued to grow as a percentage of overall private equity deals, reaching nearly 70% of total deals.
- A recession may hurt portfolios of PE firms, but with record amounts of dry powder, this will create significant buying opportunities.



PE Buyout Multiples Declined in 4Q



PE Add-On Deals Continued to Increase as a % of Total Deals



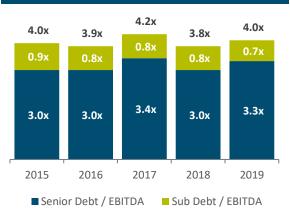
Note: (1) Middle market defined as transactions with values at or below \$250 million. Source: Pitchbook, GF Data, Capital IQ



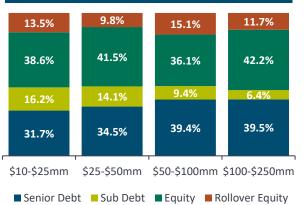
Leverage Multiples & Pricing

DEBT PRICING ⁽¹⁾			
Debt Type	Company Size / Lender Type	3Q 2019	4Q 2019
Senior Cash Flow Debt	Bank	L+ 3.0% - 4.5%	L+ 3.0% - 4.5%
	Non-Bank <\$7.5 Million EBITDA	L+ 6.0% - 7.0%	L+ 6.0% - 7.0%
	Non-Bank >\$15.0 Million EBITDA	L+ 4.0% - 5.5%	L+ 4.0% - 5.5%
Unitranche Debt	<\$5.0 Million EBITDA	L+ 7.5% - 10.0%	L+ 7.5% - 10.0%
	>\$10.0 Million EBITDA	L+ 6.5% - 8.0%	L+ 6.5% - 8.0%
	>\$20.0 Million EBITDA	L+ 5.0% - 6.5%	L+ 5.0% - 6.5%
Subordinated / Mezzanine Debt	<\$5.0 Million EBITDA	12.0% - 14.0%	12.0% - 14.0%
	>\$10.0 Million EBITDA	10.0% - 12.0%	10.0% - 12.0%
	>\$20.0 Million EBITDA	8.5% - 11.0%	8.5% - 11.0%

DEBT MULTIPLES



DEBT & EQUITY CONTRIBUTION



Note: (1) Source: GF Data, Capital IQ LCD, SPP Capital